

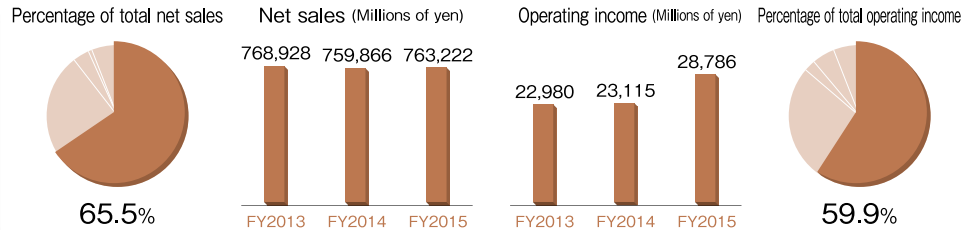
# Segment Overview

## At a Glance

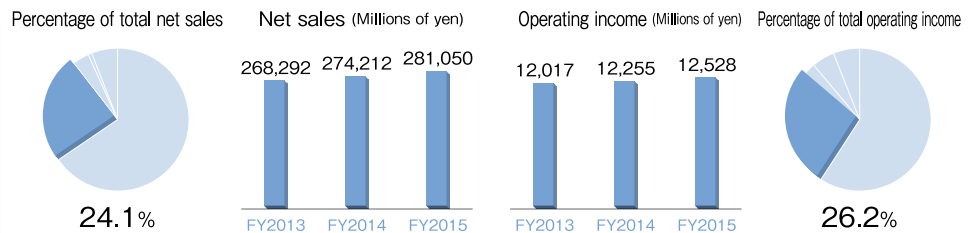
Net sales and operating income

- The percentage of total sales represents the ratio of net sales to external customers after eliminating intersegment transactions.
- Net sales and operating income include intersegment transactions.

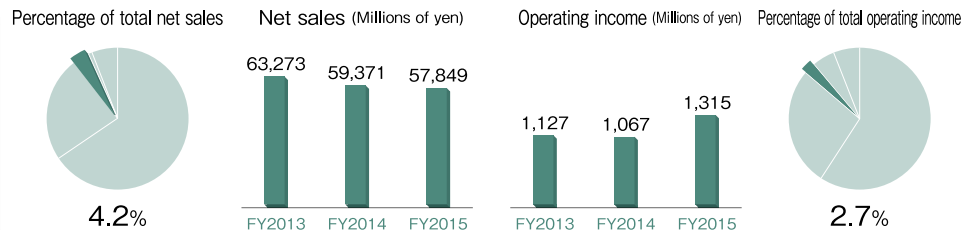
### Department Store Business



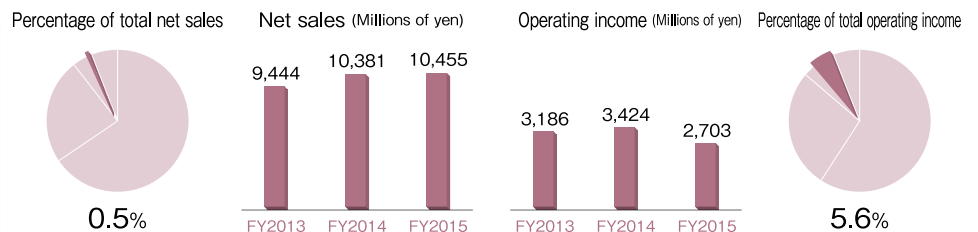
### Parco Business



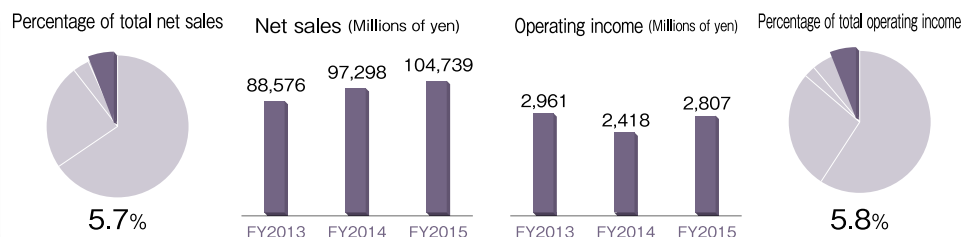
### Wholesale Business



### Credit Business



### Other Businesses



■ Daimaru Matsuzakaya Department Stores Co. Ltd.

10 **Daimaru stores** : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Urawa Parco, Yamashina, Suma and Ashiya

5 **Matsuzakaya stores** : Nagoya, Ueno, Shizuoka, Takatsuki and Toyota

■ The Hakata Daimaru, Inc. ■ The Shimonoseki Daimaru, Inc. ■ Kochi Daimaru Co., Ltd.



■ Parco Co., Ltd.

8 **urban complexes** : Sapporo, Sendai, Ikebukuro, Shibuya, Shizuoka, Nagoya, Hiroshima and Fukuoka

11 **community complexes** : Utsunomiya, Urawa, Chiba, Tsudanuma, Shintokorozawa, Hibarigaoka, Kichijoji, Chofu, Matsumoto, Otsu and Kumamoto

**Zero Gate business** : Shibuya, Shinsaibashi, Dotonbori, Hiroshima, Nagoya and Sapporo

■ Parco (Singapore) Pte Ltd

■ Neuve A Co., Ltd.

■ Parco Space Systems Co., Ltd.

■ Parco-City Co., Ltd.



■ Daimaru Kogyo, Ltd.

■ Daimaru Kogyo International Trading (Shanghai) Co., Ltd.

■ Daimaru Kogyo (Thailand) Co., Ltd.

■ Taiwan Daimaru Kogyo, Ltd.



■ JFR Card Co., Ltd.

9 **domestic offices** : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Nagoya, Ueno and Shizuoka



■ J. Front Design & Construction Co., Ltd. ■ Consumer Product End-Use Research Institute Co., Ltd. ■ JFR Office Support Co., Ltd.

■ JFR Online Co. Ltd. ■ JFR Plaza Inc. ■ JFR Service Co. Ltd.

■ Dimples' Co., Ltd. ■ Forest Co., Ltd. ■ JFR Consulting Co. Ltd.

■ J. Front Foods Co., Ltd. ■ Angel Park Co., Ltd. ■ Daimaru Matsuzakaya Sales Associates Co. Ltd.

■ Daimaru COM Development Inc. ■ JFR Information Center Co., Ltd. ■ Daimaru Matsuzakaya Tomonokai Co., Ltd.

