

Segment Overview

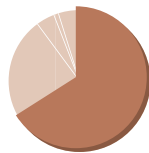
At a Glance

Net sales and operating income

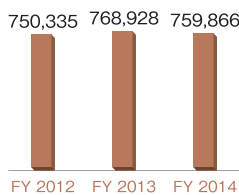
- The percentage of total sales represents the ratio of net sales to external customers after eliminating intersegment transactions.
- Net sales and operating income include intersegment transactions.

Department Store Business

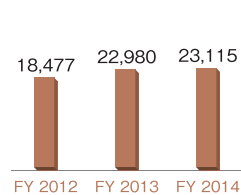
Percentage of total net sales



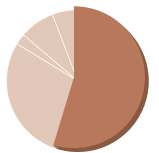
Net sales (Millions of yen)



Operating income (Millions of yen)



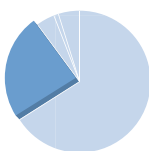
Percentage of total operating income



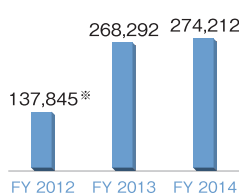
Parco Business

*Net sales and operating income for fiscal year 2012 are only for the second half of the year.

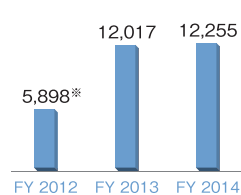
Percentage of total net sales



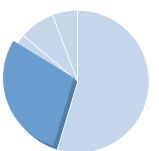
Net sales (Millions of yen)



Operating income (Millions of yen)

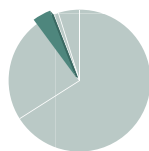


Percentage of total operating income

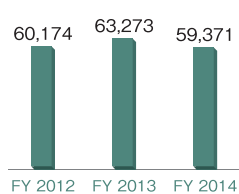


Wholesale Business

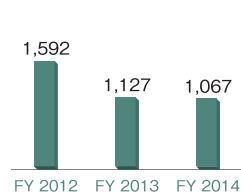
Percentage of total net sales



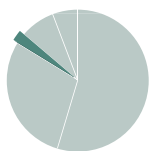
Net sales (Millions of yen)



Operating income (Millions of yen)

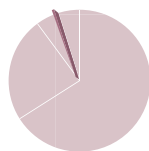


Percentage of total operating income

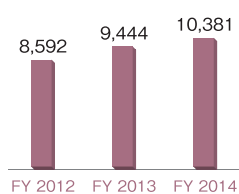


Credit Business

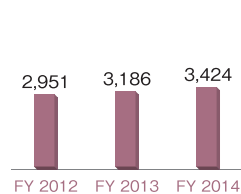
Percentage of total net sales



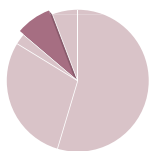
Net sales (Millions of yen)



Operating income (Millions of yen)

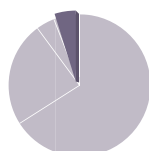


Percentage of total operating income

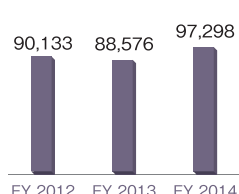


Other Businesses

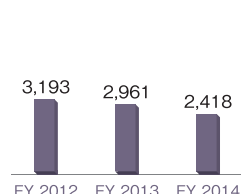
Percentage of total net sales



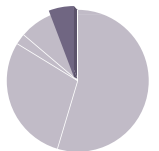
Net sales (Millions of yen)



Operating income (Millions of yen)



Percentage of total operating income



■ Daimaru Matsuzakaya Department Stores Co. Ltd.

10 Daimaru stores : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Urawa Parco, Yamashina, Suma and Ashiya

5 Matsuzakaya stores : Nagoya, Ueno, Shizuoka, Takatsuki and Toyota

■ The Hakata Daimaru, Inc. ■ The Shimonoseki Daimaru, Inc. ■ Kochi Daimaru Co., Ltd.



■ Parco Co., Ltd.

8 urban complexes : Sapporo, Sendai, Ikebukuro, Shibuya, Shizuoka, Nagoya, Hiroshima and Fukuoka

11 community complexes : Utsunomiya, Urawa, Chiba, Tsudanuma, Shintokorozawa, Hibarigaoka, Kichijoji, Chofu, Matsumoto, Otsu and Kumamoto

Zero Gate business : Shibuya, Shinsaibashi, Dotonbori, Hiroshima and Nagoya

■ Parco (Singapore) Pte Ltd

■ Neuve A Co., Ltd.

■ Parco Space Systems Co., Ltd.

■ Parco-City Co., Ltd.



■ Daimaru Kogyo, Ltd.

■ Daimaru Kogyo International Trading (Shanghai) Co., Ltd.

■ Daimaru Kogyo (Thailand) Co., Ltd.

■ Taiwan Daimaru Kogyo, Ltd.



■ JFR Card Co., Ltd.

9 domestic offices : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Nagoya, Ueno and Shizuoka



■ J. Front Design & Construction Co., Ltd. ■ Consumer Product End-Use Research Institute Co., Ltd. ■ JFR Office Support Co., Ltd.

■ JFR Online Co. Ltd. ■ JFR Plaza Inc. ■ JFR Service Co. Ltd.

■ Dimples' Co., Ltd. ■ Forest Co., Ltd. ■ JFR Consulting Co. Ltd.

■ J. Front Foods Co., Ltd. ■ Angel Park Co., Ltd. ■ Daimaru Matsuzakaya Sales Associates Co. Ltd.

■ Daimaru COM Development Inc. ■ JFR Information Center Co., Ltd. ■ Daimaru Matsuzakaya Tomonokai Co., Ltd.

