

Segment Overview

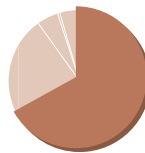
At a Glance

Sales and operating profit

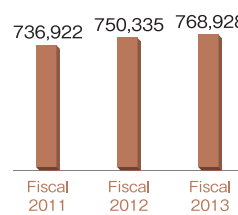
- The percentage of total sales represents the ratio of sales to external customers after eliminating intersegment transactions.
- Sales and operating profit include intersegment transactions.

Department Store Business

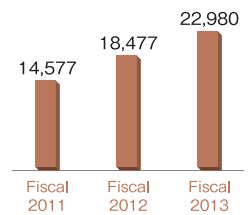
Percentage of total sales



Sales (Millions of yen)

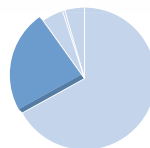


Operating profit (Millions of yen)

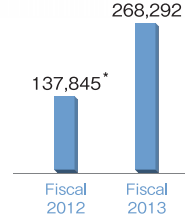


Parco Business

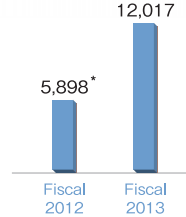
Percentage of total sales



Sales (Millions of yen)



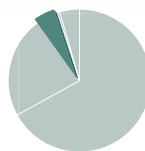
Operating profit (Millions of yen)



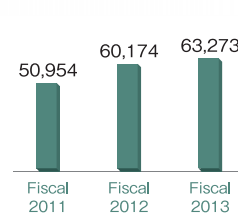
*Sales and operating profit for fiscal year 2012 are only for the second half of the year.

Wholesale Business

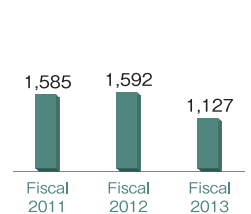
Percentage of total sales



Sales (Millions of yen)

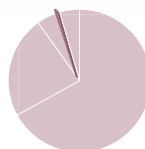


Operating profit (Millions of yen)

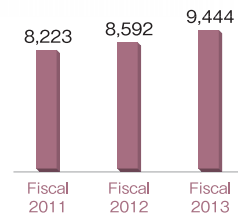


Credit Business

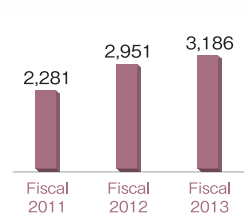
Percentage of total sales



Sales (Millions of yen)

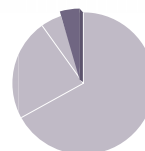


Operating profit (Millions of yen)

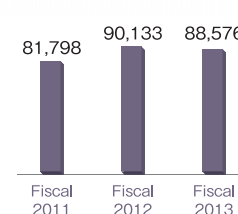


Other Businesses

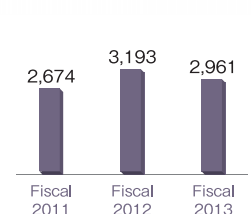
Percentage of total sales



Sales (Millions of yen)



Operating profit (Millions of yen)



*Due to changes in accounting standard, from fiscal year 2011, the business results of the holding company J. Front Retailing, which used to be included in "Department Store Business," have been changed to be included in "Adjustment." And "Credit Business," which used to be included in "Other Businesses," has been changed to be reported as a separate segment from fiscal year 2011 due to its increase in significance. In accordance with these changes, figures for fiscal year 2010 have been restated by the same method as for fiscal year 2011.

■ Daimaru Matsuzakaya Department Stores Co. Ltd.

10 Daimaru stores : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Urawa Parco, Yamashina, Suma and Ashiya

5 Matsuzakaya stores : Nagoya, Ueno, Shizuoka, Takatsuki and Toyota

■ The Hakata Daimaru, Inc. ■ The Shimonoseki Daimaru, Inc. ■ Kochi Daimaru Co., Ltd.



■ Parco Co., Ltd.

8 urban complexes : Sapporo, Sendai, Ikebukuro, Shibuya, Shizuoka, Nagoya, Hiroshima and Fukuoka

11 community complexes : Utsunomiya, Urawa, Chiba, Tsudanuma, Shintokorozawa, Hibarigaoka, Kichijoji, Chofu, Matsumoto, Otsu and Kumamoto

Zero Gate business : Shibuya, Shinsaibashi, Dotonbori, Hiroshima and Nagoya (due to open in fall 2014)

■ Parco (Singapore) Pte Ltd

■ Neuve A Co., Ltd.

■ Parco Space Systems Co., Ltd.

■ Parco-City Co., Ltd.



■ Daimaru Kogyo, Ltd.

■ Daimaru Kogyo International Trading (Shanghai) Co., Ltd.

■ Daimaru Kogyo (Thailand) Co., Ltd.



■ JFR Card Co., Ltd.

9 domestic offices : Shinsaibashi, Umeda, Tokyo, Kyoto, Kobe, Sapporo, Nagoya, Ueno and Shizuoka



■ J. Front Design & Construction Co., Ltd. ■ Consumer Product End-Use Research Institute Co., Ltd. ■ JFR Office Support Co., Ltd.

■ JFR Online Co. Ltd. ■ JFR Plaza Inc. ■ JFR Service Co. Ltd.

■ Dimples' Co., Ltd. ■ Forest Co., Ltd. ■ JFR Consulting Co. Ltd.

■ J. Front Foods Co., Ltd. ■ Angel Park Co., Ltd. ■ Daimaru Matsuzakaya Sales Associates Co. Ltd.

■ Daimaru COM Development Inc. ■ JFR Information Center Co., Ltd. ■ Daimaru Matsuzakaya Tomonokai Co., Ltd.

