

## J. FRONT RETAILING Co., Ltd.

### Corporate Profile

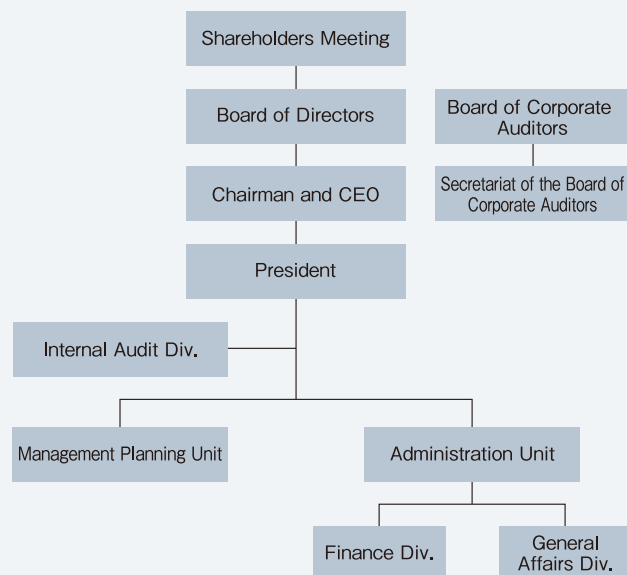
Company name : J. FRONT RETAILING Co., Ltd.  
 Main store : 10-1, Ginza 6-chome, Chuo-ku, Tokyo  
 Office : 1-1, Yaesu 2-chome, Chuo-ku, Tokyo  
 Established : September 3, 2007  
 Capital : ¥30,000 million  
 Line of business : Department store operation; retail; restaurants; wholesale; import and export; design, supervision and contracting of construction works; direct marketing; credit cards; labor dispatch service; merchandise inspection and consulting; and others  
 Number of employees : 7,271 (As of February 29, 2012) (Consolidated)  
 U R L : <http://www.j-front-retailing.com/>

### Management

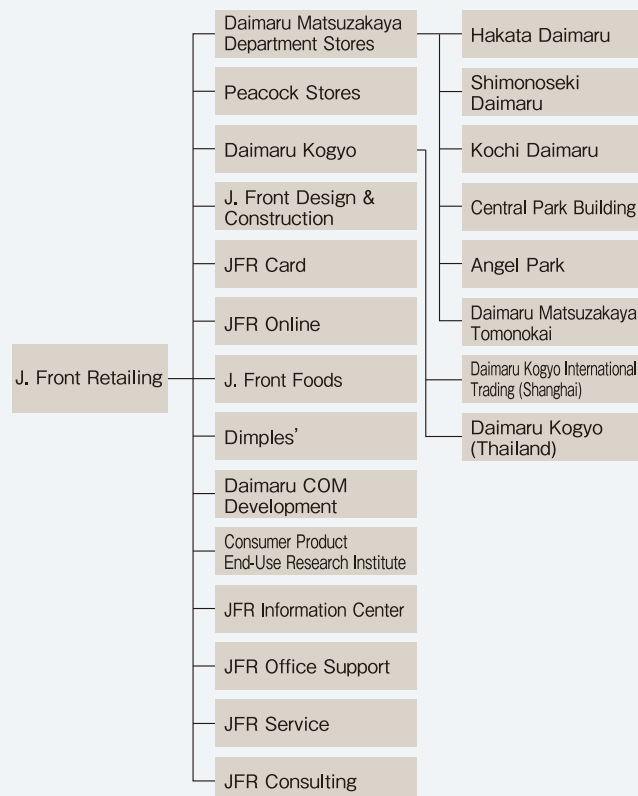
Chairman and CEO	OKUDA Tsutomu	
President	SAMURA Shunichi	
Director	YAMAMOTO Ryoichi	President of Daimaru Matsuzakaya Department Stores Co. Ltd.
Director and Corporate Executive Officer	TSUKADA Hiroto	Executive General Manager of Management Planning Unit
Director and Corporate Executive Officer	HAYASHI Toshiyasu	Executive General Manager of Administration Unit
Director	TAKAYAMA Tsuyoshi	
Director	TACHIBANA FUKUSHIMA Sakie	
Corporate Auditor	TSURUTA Rokurou	
Corporate Auditor	NOMURA Akio	
Corporate Auditor	NATSUME Kazuyoshi	
Corporate Auditor	ARAI Kenji	
Corporate Auditor	NISHIHAMA Tsuyoshi	
Corporate Officer	SAITO Yoshihiro	General Manager of Management Planning, Management Planning Unit
Corporate Officer	SAKASHITA Masatoshi	General Manager of Group System Strategy, Management Planning Unit
Corporate Officer	MATSUDA Shinji	General Manager of Development Project, Management Planning Unit
Corporate Officer	SHIMIZU Mikio	General Manager of Affiliated Business, Management Planning Unit
Corporate Officer	HIRAYAMA Seiichiro	In Charge of Group Organization Personnel Policy, Management Planning Unit
Corporate Officer	OZAWA Masaru	Senior General Manager of Finance Division
Corporate Officer	HIGUCHI Masaichi	President of Peacock Stores Ltd.
Corporate Officer	ENOMOTO Tomohiko	President of JFR Online Co. Ltd.
Associate Director	HIRANO Tadaaki	Senior General Manager of Internal Audit Division

Notes: 1. Takayama Tsuyoshi and Tachibana Fukushima Sakie are outside directors.  
 2. Tsuruta Rokurou, Nomura Akio and Natsume Kazuyoshi are outside corporate auditors.

### Organization Chart of J. Front Retailing Co., Ltd.



### Organization Chart of J. Front Retailing Group



(As of May 31, 2012)

# Daimaru Matsuzakaya Department Stores Co. Ltd.

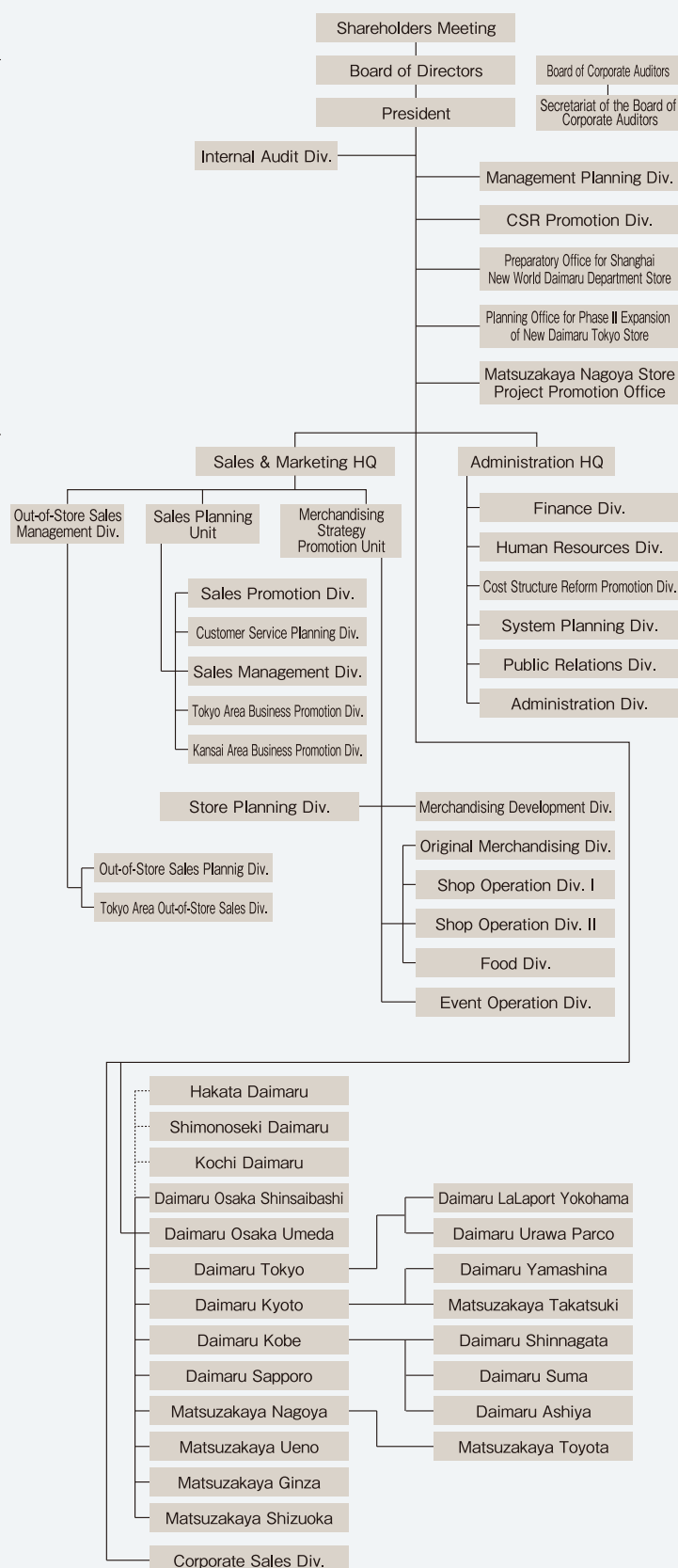
## Corporate Profile

Company name	: Daimaru Matsuzakaya Department Stores Co. Ltd.
Head office	: 18-11, Kiba 2-chome, Koto-ku, Tokyo
Renamed	: March 1, 2010
Capital	: ¥10,000 million
Line of business	: Department store operation
Major shareholder and shareholding ratio	: J. Front Retailing Co., Ltd. 100%
U R L	: <a href="http://www.daimaru-matsuzakaya.com/">http://www.daimaru-matsuzakaya.com/</a>

## Management

President	YAMAMOTO Ryoichi	
Director and Corporate Executive Officer	KOBAYASHI Yasuyuki	Executive General Manager of Sales & Marketing Headquarters and Senior General Manager of Merchandising Strategy Promotion Unit
Director and Corporate Executive Officer	HONDA Yoji	Executive General Manager of Administration Headquarters and in Charge of Administrative Affairs of CSR Promotion Division
Director and Corporate Executive Officer	DOI Zenichi	Senior General Manager of Sales Planning Unit and Out-of-Store Sales Management Division
Director and Corporate Officer	YOSHIMOTO Tatsuya	Senior General Manager of Management Planning Division
Corporate Auditor	NOMURA Akio	
Corporate Auditor	NATSUME Kazuyoshi	
Corporate Auditor	ARAI Kenji	
Corporate Auditor	NISHIHAMA Tsuyoshi	
Corporate Executive Officer	HARADA Takaharu	Senior General Manager of Preparatory Office for Shanghai New World Daimaru Department Store
Corporate Executive Officer	DOI Ryohei	President of The Hakata Daimaru, Inc.
Corporate Officer	FUJI Hiroko	General Merchandise Manager of Original Merchandising Division
Corporate Officer	IKEDA Hideyuki	General Merchandise Manager of Shop Operation Division I
Corporate Officer	KATO Toshiki	General Merchandise Manager of Shop Operation Division II
Corporate Officer	NISHII Toshiro	General Merchandise Manager of Food Division
Corporate Officer	HIRAYAMA Seiichiro	General Manager of Human Resources Division
Corporate Officer	SAKASHITA Masatoshi	General Manager of System Planning Division
Corporate Officer	SAWADA Taro	Executive Store Manager of Daimaru Osaka Shinsaibashi
Corporate Officer	MURATA Soichi	Executive Store Manager of Daimaru Osaka Umeda
Corporate Officer	FUJINO Haruyoshi	Executive Store Manager of Daimaru Tokyo and Senior General Manager of Planning Office for Phase II Expansion of New Daimaru Tokyo Store
Corporate Officer	IMURA Ario	Executive Store Manager of Daimaru Kyoto
Corporate Officer	YUNOKI Kazuyo	Executive Store Manager of Daimaru Kobe
Corporate Officer	KUMAKI Toshi	Executive Store Manager of Matsuzakaya Nagoya and Senior General Manager of Matsuzakaya Nagoya Store Project Promotion Office
Corporate Officer	ISHINO Manabu	Executive Store Manager of Matsuzakaya Ueno
Corporate Officer	SUEMATSU Sumio	General Manager of Corporate Sales Division
Associate Director	HIRANO Tadaaki	Senior General Manager of Internal Audit Division

Note: Nomura Akio and Natsume Kazuyoshi are outside corporate auditors.



(As of May 31, 2012)