

J. FRONT RETAILING Co., Ltd.

Corporate Profile

Company name : J. FRONT RETAILING Co., Ltd.
Main store : 10-1, Ginza 6-chome, Chuo-ku, Tokyo
Office : 1-1, Yaesu 2-chome, Chuo-ku, Tokyo
Established : September 3, 2007
Capital : ¥30,000 million
Line of business : Department store operation; retail; restaurants; wholesale; import and export; design, supervision and contracting of construction works; direct marketing; credit cards; merchandise inspection and consulting; labor dispatch service; and others
Number of employees : 7,768 (As of February 28, 2011)
(Consolidated)
U R L : <http://www.j-front-retailing.com/>

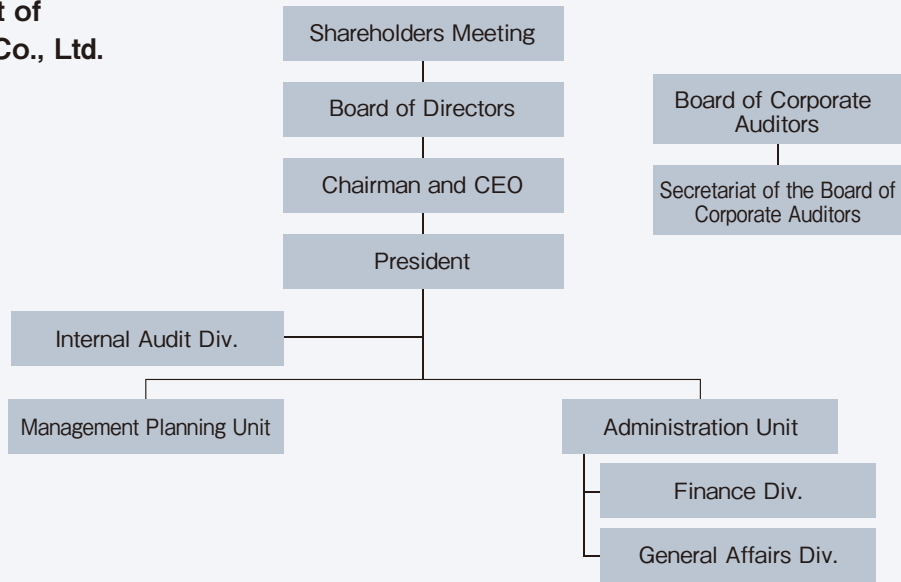
Management

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| Chairman and CEO | OKUDA Tsutomu | |
| President | SAMURA Shunichi | |
| Director | YAMAMOTO Ryoichi | President of Daimaru Matsuzakaya Department Stores Co. Ltd. |
| Director and Corporate Executive Officer | TSUKADA Hiroto | Executive General Manager of Management Planning Unit |
| Director and Corporate Executive Officer | HAYASHI Toshiyasu | Executive General Manager of Administration Unit |
| Director | TAKAYAMA Tsuyoshi | |
| Director | TAKEUCHI Isao | |
| Corporate Auditor | ARAI Kenji | |
| Corporate Auditor | NISHIHAMA Tsuyoshi | |
| Corporate Auditor | TSURUTA Rokuro | |
| Corporate Auditor | NOMURA Akio | |
| Corporate Auditor | NATSUME Kazuyoshi | |
| Corporate Officer | SAITO Yoshihiro | General Manager of Management Planning, Management Planning Unit |
| Corporate Officer | SAKASHITA Masatoshi | General Manager of Group System Strategy, Management Planning Unit |
| Corporate Officer | MATSUDA Shinji | General Manager of Development Project, Management Planning Unit |
| Corporate Officer | SHIMIZU Mikio | General Manager of Affiliated Business, Management Planning Unit |
| Corporate Officer | HIRAYAMA Seiichiro | In Charge of Group Organization Personnel Policy, Management Planning Unit |
| Corporate Officer | OZAWA Masaru | Senior General Manager of Finance Division |
| Corporate Officer | HIGUCHI Masaichi | President of Peacock Stores Ltd. |
| Corporate Officer | ENOMOTO Tomohiko | President of JFR Online Co. Ltd. |
| Associate Director | HIRANO Tadaaki | Senior General Manager of Internal Audit Division |

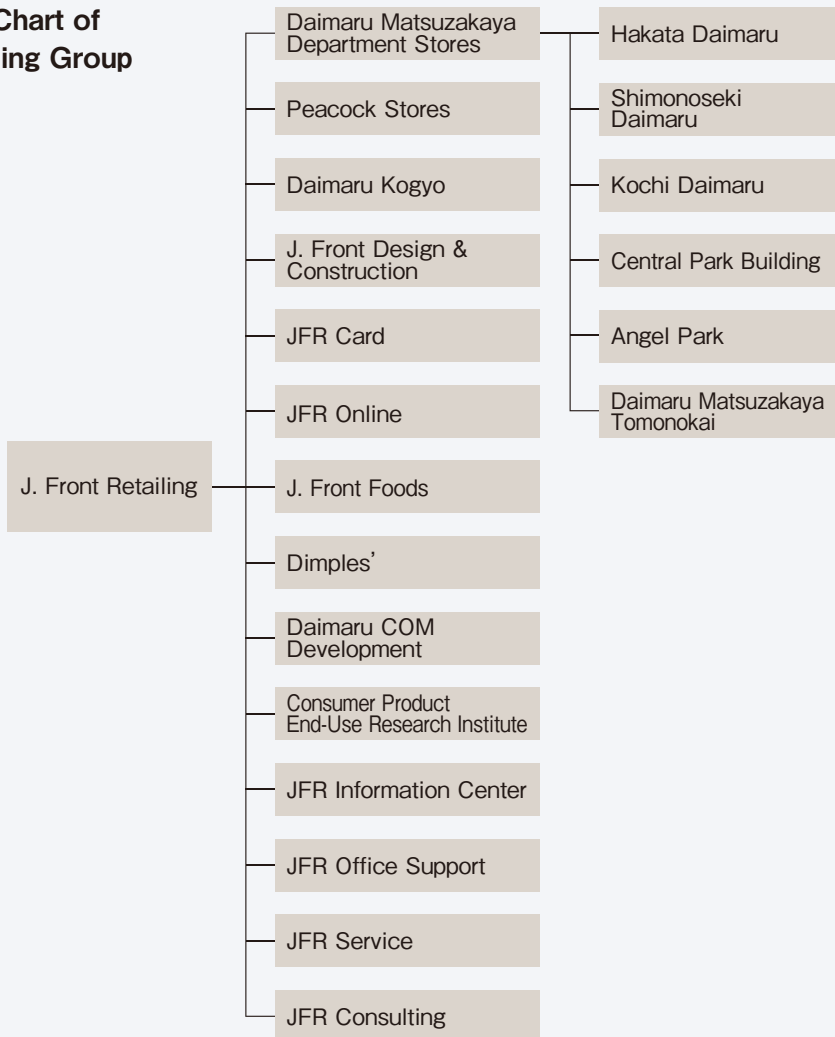
Notes: 1. Takayama Tsuyoshi and Takeuchi Isao are outside directors.
2. Tsuruta Rokuro, Nomura Akio and Natsume Kazuyoshi are outside corporate auditors.

(As of May 31, 2011)

**Organization Chart of
J. Front Retailing Co., Ltd.**



**Organization Chart of
J. Front Retailing Group**



(As of May 31, 2011)

Daimaru Matsuzakaya Department Stores Co. Ltd.

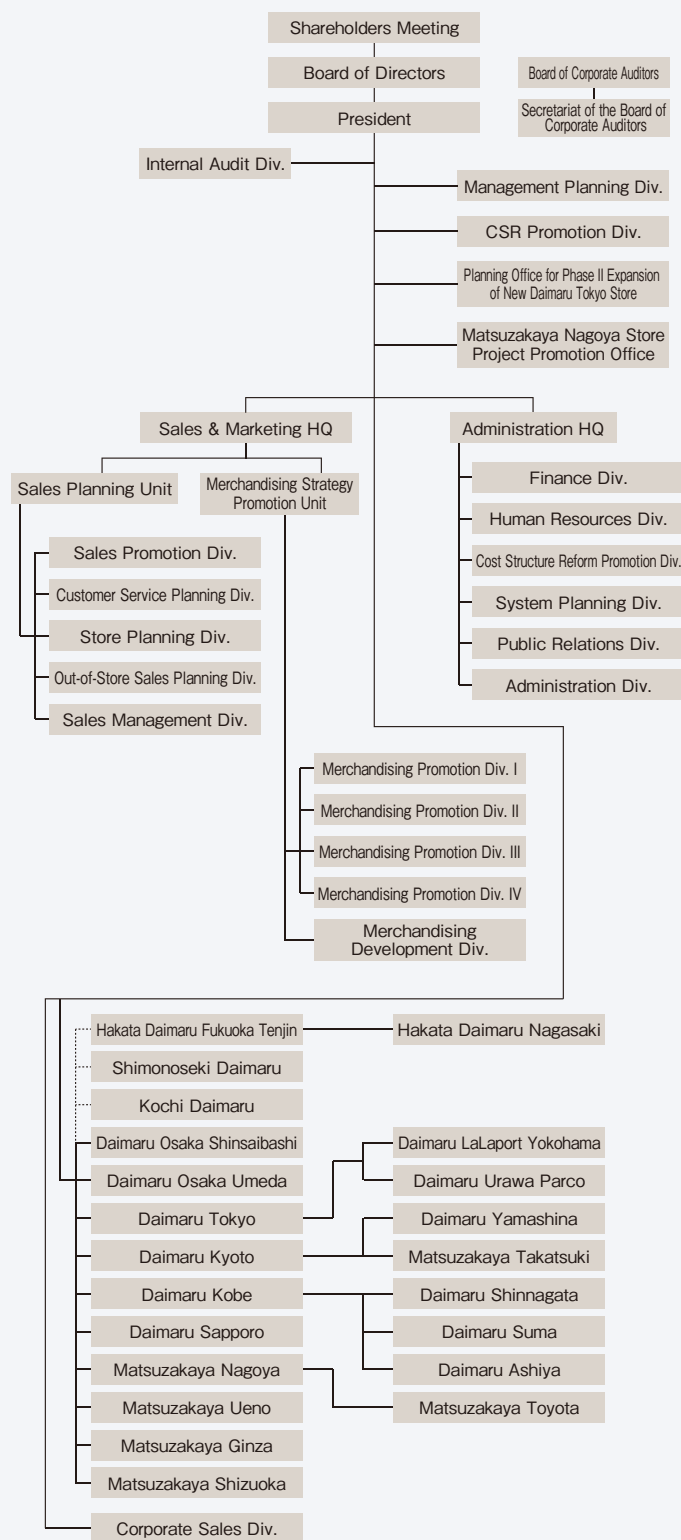
Corporate Profile

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|--|---|
| Company name | : Daimaru Matsuzakaya Department Stores Co. Ltd. |
| Head office | : 18-11, Kiba 2-chome, Koto-ku, Tokyo |
| Renamed | : March 1, 2010 |
| Capital | : ¥10,000 million |
| Line of business | : Department store operation |
| Major shareholder and shareholding ratio | : J. Front Retailing Co., Ltd. 100% |
| U R L | : http://www.daimaru-matsuzakaya.com/ |

Management

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|--|---------------------|--|
| President | YAMAMOTO Ryoichi | |
| Director and Corporate Executive Officer | KOBAYASHI Yasuyuki | Executive General Manager of Sales & Marketing Headquarters and Senior General Manager of Merchandising Strategy Promotion Unit |
| Director and Corporate Executive Officer | HONDA Yoji | Executive General Manager of Administration Headquarters |
| Director and Corporate Officer | DOI Zenichi | Senior General Manager of Sales Planning Unit |
| Corporate Auditor | KAWABE Haruo | |
| Corporate Auditor | FUJII Shinji | |
| Corporate Auditor | NOMURA Akio | |
| Corporate Auditor | NATSUME Kazuyoshi | |
| Corporate Executive Officer | HARADA Takaharu | President of The Hakata Daimaru, Inc. |
| Corporate Officer | YOSHIMOTO Tatsuya | Senior General Manager of Management Planning Division |
| Corporate Officer | IKEDA Hideyuki | General Merchandise Manager of Merchandising Promotion Division I |
| Corporate Officer | FUJI Hiroko | General Merchandise Manager of Merchandising Promotion Division II |
| Corporate Officer | NISHII Toshiro | General Merchandise Manager of Merchandising Promotion Division III |
| Corporate Officer | IDE Yoichiro | General Merchandise Manager of Merchandising Promotion Division IV |
| Corporate Officer | HIRAYAMA Seiichiro | General Manager of Human Resources Division |
| Corporate Officer | SAKASHITA Masatoshi | General Manager of System Planning Division |
| Corporate Officer | DOI Ryohei | Executive Store Manager of Daimaru Osaka Shinsaibashi |
| Corporate Officer | MURATA Soichi | Executive Store Manager of Daimaru Osaka Umeda |
| Corporate Officer | FUJINO Haruyoshi | Executive Store Manager of Daimaru Tokyo and Senior General Manager of Planning Office for Phase II Expansion of New Daimaru Tokyo Store |
| Corporate Officer | UCHIDA Takashi | Executive Store Manager of Daimaru Kyoto |
| Corporate Officer | SAWADA Taro | Executive Store Manager of Daimaru Kobe |
| Corporate Officer | YUNOKI Kazuyo | Executive Store Manager of Daimaru Sapporo |
| Corporate Officer | KUMAKI Toshi | Executive Store Manager of Matsuzakaya Nagoya and Senior General Manager of Matsuzakaya Nagoya Store Project Promotion Office |
| Corporate Officer | ISHINO Manabu | Executive Store Manager of Matsuzakaya Ueno |
| Corporate Officer | SUEMATSU Sumio | Division Manager of Corporate Sales |

Note: Nomura Akio and Natsume Kazuyoshi are outside corporate auditors.



(As of May 31, 2011)